



14 April 2020

**POLICE & CRIME COMMISSIONER RESPONSE TO THE HMIP/HMICFRS JOINT REPORT: 'A JOINT THEMATIC INSPECTION OF INTEGRATED OFFENDER MANAGEMENT'**

This report highlights a number of important issues that I am currently jointly working on in South Wales and regard as ongoing priorities in my Police & Crime Plan. I take a keen interest in Integrated Offender Management in the force area, including the joint chairing of the South Wales Criminal Justice and IOM Regional Board, and providing regular representation at the IOM Cymru Board.

In 2018, in conjunction with the Chief Constable, I jointly commissioned an internal review of our own Joint Offender Management processes. A final report of the review was produced in April 2019. The findings largely concur with the findings of this inspection, and thankfully local improvements have already been initiated.

Our own review generated a number of recommendations. For example, the review highlighted the need for a crime problem profile to be conducted to ensure that cohorts are reflective of local partnership strategic priorities. Training needs for IOM staff were also identified, and it was found there was a need to ensure that offender management interventions provide adequate and consistent data on offenders across the partnership so as to effectively monitor outcomes.

We have agreed to establish a Joint Offender Management Programme Partnership Board to take forward the recommendations of the review and this will be overseen and jointly chaired by my Deputy Commissioner and the Assistant Chief Constable with the portfolio lead.

The Chief Constable's comments on this inspection report are provided below and provide a helpful overview of current work in this area:

## Rt Hon Alun Michael JP OStJ FRSA

Comisiynydd yr Heddlu a Throseddu De Cymru  
Police and Crime Commissioner for South Wales



*‘South Wales Police acknowledges that the landscape of offender management is complex and multi-dimensional but is also a vitally important area of business. It is recognised and supported as a priority within both the Chief Constable’s Delivery Plan and Commissioner’s Police and Crime Plan. We acknowledge the recommendations of the HMICFRS review. Our internal review generated several tactical recommendations to improve the cohesiveness of Integrated Offender Management processes and communication between police, probation and partner agencies. Significant stages of the process are being revised in order that each agency understands the responsibilities and expectations of the other. A key finding from the review was that strategic partnership arrangements were in place at a national level but were not properly supported by tactical operational governance. This is now being addressed through an overarching offender management governance structure.*

*We acknowledge and recognise the importance of maintaining a public protection focus in terms of offender management and many of our internal recommendations seek to address some of these issues. We have prioritised recommendations such as early intervention in potential cases of child sexual and criminal exploitation and domestic abuse intervention programmes such as ‘Drive’, which will shortly become a force-wide initiative.*

*In addition to this, we have recently undertaken a project around introducing specialist Domestic Abuse Offender Managers who will be responsible for the management of domestic abuse perpetrators. This is further evidence of our investment in understanding domestic abuse and utilising skilled, experienced and well-trained officers in areas involving greatest risk and safeguarding implications. We are also committing resources to developing our own risk identification tool for domestic abuse perpetrators to further aid and inform the offender management process.*

*In recent years we have seen the role out of pilot interventions such as WISDOM and DRIVE. Both programmes provide a welcome focus on our highest risk perpetrators and early indications are that they will generate positive outcomes when balanced against the need to protect our most vulnerable from harm’.*

The Chief Constable and I welcome the HMICFRS review and will ensure that the recommendations are pursued in addition to those identified from our internal

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Mae'r Comisiynydd a'i dîm yn croesawu gohebiaeth yn Gymraeg neu Saesneg  
The Commissioner and his team welcomes correspondence in Welsh or English

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inspection. I will continue to closely monitor and scrutinise performance and working relationships with partner agencies in relation to Integrated Offender Management.



**Rt Hon Alun Michael**  
**Police and Crime Commissioner for South Wales**

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